

ACQUISITION FACT SHEET



The joining of AECOM and URS will dramatically accelerate the combined company's core strategy of delivering integrated services around the globe.

- The combination greatly enhances AECOM's capacity to provide integrated delivery capabilities, covering all four components of the infrastructure asset lifecycle — design, build, finance and operate.
- URS adds new capabilities and end-market expertise — particularly in energy markets, including oil & gas, nuclear and power, and government services — to AECOM's global platform.
- Combining URS's deep construction expertise with AECOM's construction capabilities creates a differentiated service offering that can be leveraged across AECOM's global platform.
- The combination of these two industry leaders creates one of the largest E&C companies in the world.
 - This combination creates a financially strong competitor with pro forma 2013 revenues of more than US\$19 billion, EBITDA of approximately US\$1.3 billion and total backlog above US\$30 billion based on March 31, 2014, data.

Clients of both firms will receive substantial benefits as the combined company will be better positioned to deliver the integrated services that clients increasingly demand.

- The combined firm will offer a larger, more diverse, yet integrated, portfolio of services in more places around the world — in more than 150 countries and covering all seven continents.
- As AECOM integrates the large-project-delivery capabilities of URS, it will advance its core strategy of becoming a more fully integrated global infrastructure firm.
- The combined company will be better positioned, through its global platform, in growing markets, from Asia and Africa to the Middle East and Australia, as AECOM:
 - Introduces additional engineering and project delivery capabilities to its clients.
 - Capitalizes on URS's sector expertise in end markets such as oil & gas, power and federal services.
- Bringing together two companies that have outstanding client relationships with many of the world's largest industrial and infrastructure customers will position the combined company to win a greater share of client spend.
- The combined company's 95,000 employees, serving clients in more than 150 countries around the world, create an extraordinary talent pool and experience base that few others, in any industry, can match.